Company Run By Shareholders, For Shareholders

December 5, 2006
Forward Looking Statements

This presentation contains forward looking statements, including these, within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Exchange Act of 1934, as amended. Forward looking statements are not guarantees of performance. They involve risks, uncertainties and assumptions. The future results and securities values of Kinder Morgan Inc., Kinder Morgan Energy Partners, L.P. and Kinder Morgan Management, LLC (collectively known as “Kinder Morgan”) may differ materially from those expressed in the forward-looking statements contained throughout this presentation and in documents filed with the SEC. Many of the factors that will determine these results and values are beyond Kinder Morgan's ability to control or predict. These statements are necessarily based upon various assumptions involving judgments with respect to the future, including, among others, the ability to achieve synergies and revenue growth; national, international, regional and local economic, competitive and regulatory conditions and developments; technological developments; capital markets conditions; inflation rates; interest rates; the political and economic stability of oil producing nations; energy markets; weather conditions; environmental conditions; business and regulatory or legal decisions; the pace of deregulation of retail natural gas and electricity and certain agricultural products; the timing and success of business development efforts; terrorism; and other uncertainties. You are cautioned not to put undue reliance on any forward-looking statement.

In connection with the proposed Merger involving Kinder Morgan, Inc. (the "Company"), the Company has filed a definitive proxy statement with the Securities and Exchange Commission (the "SEC"). INVESTORS AND SECURITY HOLDERS ARE ADVISED TO READ THE DEFINITIVE PROXY STATEMENT BECAUSE IT CONTAINS IMPORTANT INFORMATION ABOUT THE MERGER AND THE PARTIES TO THE MERGER. Investors and security holders may obtain a free copy of the definitive proxy statement and other relevant documents filed by the Company with the SEC from the SEC's website at http://www.sec.gov. The Company's security holders and other interested parties will also be able to obtain, without charge, a copy of the definitive proxy statement and other relevant documents by directing a request by mail or telephone to Investor Relations, Kinder Morgan, Inc., 500 Dallas Street, Suite 1000, Houston, Texas 77002, telephone (713) 369 9490, or from the Company's website, www.kindermorgan.com.

The Company and its directors, executive officers and other members of its management and employees may be deemed to be participants in the solicitation of proxies from the Company's stockholders with respect to the Merger. Information about the Company's directors and executive officers and their ownership of the Company's common stock is set forth in the proxy statement for the Company's 2006 Annual Meeting of Stockholders, which was filed with the SEC on April 3, 2006. Stockholders and investors may obtain additional information regarding the interests of the Company and its directors and executive officers in the Merger, which may be different than those of the Company's stockholders generally, by reading the definitive proxy statement and other relevant documents regarding the Merger, which has been filed with the SEC.
Kinder Morgan Structure

Kinder Morgan Energy Partners (a)
- Market Equity: $11.0
- Debt: 5.5
- Enterprise Value: $16.5B

2006E EBITDA: $1,802mm (b)
2006E Dist. CF: $1,290mm (b)

Additional Shares
Cash Distribution

KMR (LLC)
- 62 million i-units (a)
- 10 mm

KMP (Partnership)
- 168 million units (a)
- 52 mm
- 148 mm
- 20 mm

KMI
Public Float

Kinder Morgan, Inc. (c)
- Market Equity: $14.6
- Debt: 7.1
- Enterprise Value: $21.7

(a) KMP market cap based on 168 million common units (includes 5.3 million Class B units owned by KMI. Class B units are unlisted KMP common units.)
at a price of $48.49 and 62 million KMR i-units at a price of $46.00 as of November 30, 2006. Debt balance as of September 30, 2006, excludes the fair value of interest rate swaps, net of cash.

(b) Original 2006 budget

(c) Figures are represented excluding the consolidation of KMP. KMI market cap based on 136 million shares at a price of $104.95 as of November 30, 2006. Market equity also includes $395 million of preferred securities. Debt balance as of September 30, 2006, excludes the fair value of interest rate swaps and preferred securities, net of cash.
Solid Asset Base Generates Stable Fee Income

CO₂
- 30% CO₂ transport and sales
- 70% oil production related
- Expected production hedged (b):
  2007=96%
  2008=87%
  2009=74%
  2010=70%

Terminals
- 47% Liquids, 53% Bulk
- Geographic and product diversity
- 3-4 year average contract life

2006 DCF (a)
- CO₂ 29%
- Products Pipelines 27%
- Terminals 19%
- Natural Gas Pipelines 25%

Products Pipelines
- Refinery hub to population center strategy
- 68% Pipelines
- 27% Associated Terminals (c)
- 5% Transmix
- No commodity price risk

Natural Gas Pipelines
- 51% Texas Intrastate
- 49% Rockies
- Little incidental commodity risk

(a) Original budgeted 2006 distributable cash flow before G&A and interest.
(b) Net equity production, approved plus identified potential projects. Includes heavier NGL components (C4+).
(c) Terminals are not FERC regulated except portion of CalNev.
Consistent Track Record

**Total Distributions (GP + LP) ($mm)**

<table>
<thead>
<tr>
<th>Year</th>
<th>GP (a)</th>
<th>LP</th>
</tr>
</thead>
<tbody>
<tr>
<td>1996</td>
<td>$17</td>
<td></td>
</tr>
<tr>
<td>1997</td>
<td>$30</td>
<td></td>
</tr>
<tr>
<td>1998</td>
<td>$153</td>
<td></td>
</tr>
<tr>
<td>1999</td>
<td>$198</td>
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<tr>
<td>2000</td>
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<tr>
<td>2001</td>
<td>$548</td>
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</tr>
<tr>
<td>2002</td>
<td>$701</td>
<td></td>
</tr>
<tr>
<td>2003</td>
<td>$827</td>
<td></td>
</tr>
<tr>
<td>2004</td>
<td>$978</td>
<td></td>
</tr>
<tr>
<td>2005</td>
<td>$1,162</td>
<td></td>
</tr>
<tr>
<td>2006E</td>
<td>$1,281</td>
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</tr>
</tbody>
</table>

**CAGR = 54%**

**KMP Distribution Per Unit (c)**

<table>
<thead>
<tr>
<th>Year</th>
<th>GP (a)</th>
<th>LP</th>
</tr>
</thead>
<tbody>
<tr>
<td>1996</td>
<td>$1.13</td>
<td></td>
</tr>
<tr>
<td>1997</td>
<td>$1.30</td>
<td></td>
</tr>
<tr>
<td>1998</td>
<td>$1.45</td>
<td></td>
</tr>
<tr>
<td>1999</td>
<td>$1.90</td>
<td></td>
</tr>
<tr>
<td>2000</td>
<td>$2.20</td>
<td></td>
</tr>
<tr>
<td>2001</td>
<td>$2.50</td>
<td></td>
</tr>
<tr>
<td>2002</td>
<td>$2.72</td>
<td></td>
</tr>
<tr>
<td>2003</td>
<td>$2.96</td>
<td></td>
</tr>
<tr>
<td>2004</td>
<td>$3.20</td>
<td></td>
</tr>
<tr>
<td>2005</td>
<td>$3.24</td>
<td></td>
</tr>
<tr>
<td>2006E</td>
<td>$3.36</td>
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</tr>
</tbody>
</table>

**CAGR = 18%**

**Net Debt to Total Capital (d)**

<table>
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<tr>
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</tr>
</thead>
<tbody>
<tr>
<td>%</td>
<td>49%</td>
<td>31%</td>
<td>39%</td>
<td>46%</td>
<td>46%</td>
<td>51%</td>
<td>54%</td>
<td>52%</td>
<td>52%</td>
<td>53%</td>
</tr>
</tbody>
</table>

(a) Includes 2% GP interest.
(b) Original 2006 budget.
(c) Declared 4Q distribution annualized (i.e. multiplied by four).
(d) Updated guidance.
(e) Excludes loss/gains in Other Comprehensive Income related to hedges.
KMP has returned 1362% since 12/31/96, compared to 507% and 221% for the Alerian MLP index and the S&P 500 index, respectively.

KMP 30% annual return
Alerian MLP Index 18% annual return
S&P 500 Index 8% annual return

Source: Bloomberg
(a) Includes distributions/dividends.
The Kinder Morgan Strategy

- **Focus on stable, fee-based assets which are core to the energy infrastructure of growing markets**

- **Increase utilization of assets while controlling costs**
  - Classic fixed cost businesses with little variable costs
  - Improve productivity to drop all top-line growth to bottom line

- **Leverage economies of scale from incremental acquisitions and expansions**
  - Reduce needless overhead
  - Apply best practices to core operations

- **Maximize benefit of a unique financial structure which fits with strategy**
  - MLP avoids double taxation, increasing distributions from high cash flow businesses
  - Strong balance sheet allows flexibility when raising capital for acquisitions / expansions
Vision: Where We’re Going

- Growing Rockies Natural Gas Production
- Increased Supply of LNG on Gulf Coast
- Canadian Oilsands
- Increased Use of Heavy Crude
- Growing Coal Imports
- High Oil Prices – Leading to Demand for Enhanced Oil Recovery
- Natural Gas Price Volatility
- Demographic Growth in West & Southeast U.S.
- Increased Petroleum Products Imports
- Increased Ethanol Demand

KM Opportunity:
- Rockies Express Pipeline
- Kinder Morgan Louisiana Pipeline
- Edmonton terminal
- Petcoke handling – Gulf Coast, Canada
- Pier 9, Shipyard River terminal expansions
- McElmo Dome, Doe Canyon CO\textsubscript{2} source field expansions, Cortez CO\textsubscript{2} pipeline expansion
- Dayton storage expansion
- East Line, CALNEV expansions
- New York, Houston terminal expansions
- Storage expansions at Houston, Philadelphia
Growing Rocky Mountain Natural Gas Production: Rockies Express Pipeline
Increased LNG Supply on Gulf Coast

~8-11 Bcf/d of terminal capacity under construction with committed contracts

- Louisiana Pipeline to serve 2.6 Bcf/d at Cheniere – Sabine Pass

Gulf Coast LNG Projects Under Construction

- ExxonMobil – Golden Pass
  1-2 Bcf/d, projected in-svc 2008-09

- Cheniere – Sabine Pass
  2.6-4.0 Bcf/d, projected in-svc 2009
  Chevron – 1 Bcf/d, 20-yr
  Total – 1 Bcf/d, 20-yr

- Sempra – Cameron LNG
  1.5-2.65 Bcf/d, est in-svc 2008-10
  Tractabel 0.325-0.5 Bcf/d, 20-yr
  ENI – 0.6 Bcf/d, 20-yr

- Freeport LNG – Quintana Island
  1.5 Bcf/d, projected in-svc 2007
  ConocoPhillips – 1 Bcf/d
  Dow – 0.5 Bcf/d, 20-yr

- Southern Union – Trunkline LNG (0.6 Bcf/d existing)
  Phase I-II expansions add combined 1.2 Bcf/d
  projected in-svc 2006/07
  BG – 1.2 Bcf/d through 2023

Source: company websites
Increased LNG Supply on Gulf Coast: Kinder Morgan Louisiana Pipeline

**Provides key link between Sabine Pass LNG Terminal to interstate pipeline grid**

- Capital $484 million
- 20-year, fixed rate contracts with Chevron and Total
- In-service April 1, 2009
- 137 miles 42”
Canadian Oilsands: Supply

**Canadian Crude Production by Type (a)**

- **Oilsands**: 2.7 MMBbl/d
- **Pentanes/Condensate**: 1 MMBbl/d

*Oilsands ~10% CAGR ‘05~’15
1 MMBbl/d Oilsands-only

**World Oil & Bitumen Reserves – Top 10 (b)**

- **Venezuela**: 345
- **Canada**: 315
- **Saudi Arabia**: 270
- **Russia**: 130
- **Iraq**: 115
- **UAE**: 100
- **Kuwait**: 100
- **Iran**: 93
- **USA**: 40
- **Libya**: 32

**Production Costs: Mining (c)**

- **Mining**
- **Upgrading**
- **Refining**

Total Operating & Upgrade: Cdn $22-26/Bbl
US $19-22/Bbl

*Price = 30-40% below WTI*

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All amounts in U.S. dollars unless otherwise noted.

(b) Source: NEB 2003 study “Canada’s Energy Future, Scenarios for Supply and Demand to 2025”.
   Note: Total discovered recoverable reserves of crude and bitumen (Saudi values are proven reserves, implying higher degree of certainty).
(c) Source: DBRS October 2005 industry study “The Canadian Oil Sands”.

Canadian Oilsands: PADDs II and IV Have the Most Access to Canada

Note: Pipeline paths not drawn according to precise geographic location, but by general regional direction.
Canadian Oilsands:
U.S. a Significant Importer of Crude

Alaskan North Slope Production Declining (a)

Washington State Refinery Capacity (c)

Canadian crude through Trans Mountain 15% (92 MBbl/d)

Other 85% (521 MBbl/d)

(a) Source: CIBC Jan-2006 industry report “Oil Pipeline Expansion: Refiners in Traditional Markets Girding for Expanded Diet of Canadian Heavy”.
**Identified Future Growth Opportunities**

*Nearly $5 billion in identified growth opportunities over next 5 years*

<table>
<thead>
<tr>
<th>Entity</th>
<th>Project</th>
<th>Estimated Total Project Cost ($B)</th>
<th>Expected Completion</th>
</tr>
</thead>
<tbody>
<tr>
<td>KMP</td>
<td>Louisiana Pipeline (LNG)</td>
<td>$0.5</td>
<td>2009</td>
</tr>
<tr>
<td>KMP</td>
<td>Rockies Express</td>
<td>2.2 (a)</td>
<td>2007-2009</td>
</tr>
<tr>
<td>KMP</td>
<td>CO₂</td>
<td>1.1</td>
<td>2007-2010</td>
</tr>
<tr>
<td>KMP</td>
<td>East Line expansion</td>
<td>0.4 (b)</td>
<td>2006-2007</td>
</tr>
<tr>
<td>KMP</td>
<td>Other identified expansions</td>
<td>0.7 (c)</td>
<td>2006-2010</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td></td>
<td><strong>$4.9</strong></td>
<td></td>
</tr>
</tbody>
</table>

(a) 51% Kinder Morgan ownership. Includes purchase of Entrega Phase I.
(b) Phase I and phase II.
(c) Shipyard River Terminal, Pier 9, Edmonton terminal, CALNEV and Dayton.
Over $10 Billion in Capital Invested at KMP

Total Invested by Year

<table>
<thead>
<tr>
<th>Year</th>
<th>Total Invested (in billions)</th>
</tr>
</thead>
<tbody>
<tr>
<td>1998</td>
<td>$1.6</td>
</tr>
<tr>
<td>1999</td>
<td>$1.1</td>
</tr>
<tr>
<td>2000</td>
<td>$1.0</td>
</tr>
<tr>
<td>2001</td>
<td>$1.9</td>
</tr>
<tr>
<td>2002</td>
<td>$1.3</td>
</tr>
<tr>
<td>2003</td>
<td>$0.9</td>
</tr>
<tr>
<td>2004</td>
<td>$1.3</td>
</tr>
<tr>
<td>2005</td>
<td>$1.1</td>
</tr>
<tr>
<td>1H</td>
<td>$0.5</td>
</tr>
<tr>
<td>2006</td>
<td>$0.5</td>
</tr>
</tbody>
</table>

Total Invested by Type

- **Acquisitions**: $7.6 billion
- **Expansions**: $3.1 billion

Total Invested by Segment

- **Products**: $3.6 billion
- **Natural Gas**: $3.1 billion
- **CO2**: $2.0 billion
- **Terminals**: $2.0 billion

Note: Please see Appendix to 2006 Analyst Conference presentation for details on calculations.
## Attractive Return on Capital

<table>
<thead>
<tr>
<th>Return on Investment (a):</th>
<th>2000</th>
<th>2001</th>
<th>2002</th>
<th>2003</th>
<th>2004</th>
<th>2005</th>
</tr>
</thead>
<tbody>
<tr>
<td>Products Pipelines</td>
<td>11.9%</td>
<td>11.8%</td>
<td>12.8%</td>
<td>12.9%</td>
<td>12.4%</td>
<td>11.3%</td>
</tr>
<tr>
<td>Natural Gas Pipelines</td>
<td>13.3</td>
<td>15.5</td>
<td>12.9</td>
<td>13.5</td>
<td>14.0</td>
<td>15.5</td>
</tr>
<tr>
<td>CO₂</td>
<td>27.5</td>
<td>24.6</td>
<td>22.0</td>
<td>21.9</td>
<td>23.8</td>
<td>25.7</td>
</tr>
<tr>
<td>Terminals</td>
<td>19.1</td>
<td>18.2</td>
<td>17.7</td>
<td>18.4</td>
<td>17.8</td>
<td>16.9</td>
</tr>
<tr>
<td>KMP Return on Investment</td>
<td>12.3%</td>
<td>12.7%</td>
<td>12.6%</td>
<td>13.1%</td>
<td>13.6%</td>
<td>14.2%</td>
</tr>
<tr>
<td>KMP Return on Equity</td>
<td>17.4%</td>
<td>19.0%</td>
<td>21.9%</td>
<td>23.2%</td>
<td>25.2%</td>
<td>26.6%</td>
</tr>
</tbody>
</table>

Note: Please see Appendix to 2006 Analyst Conference presentation for details on calculations.
(a) G&A is deducted in calculating the return on investment for KMP, but is not allocated to the segments and therefore not deducted in calculating the segment information.
# KMP is Conservatively Capitalized

## Credit Summary

<table>
<thead>
<tr>
<th>KMP</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>L-T Debt Rating</td>
<td>Baa1/BBB+</td>
</tr>
<tr>
<td>Net Debt / Total Capital (a,b)</td>
<td>52.8%</td>
</tr>
</tbody>
</table>

2006 Budget Estimates:

- Debt / EBITDA: 3.1x
- EBITDA / Interest: 5.6x

## CP Capacity (b)

<table>
<thead>
<tr>
<th>KMP</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Total Bank Credit</td>
<td>$1,850</td>
</tr>
<tr>
<td>Less: Outstanding CP</td>
<td>888</td>
</tr>
<tr>
<td>Less: Letters of Credit</td>
<td>438</td>
</tr>
<tr>
<td>Excess Capacity</td>
<td>$524</td>
</tr>
</tbody>
</table>

## Long-term Debt Maturities (b)

<table>
<thead>
<tr>
<th>KMP</th>
<th></th>
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</thead>
<tbody>
<tr>
<td>2006 (c)</td>
<td>---</td>
</tr>
<tr>
<td>2007</td>
<td>$255</td>
</tr>
<tr>
<td>2008</td>
<td>$5</td>
</tr>
<tr>
<td>2009</td>
<td>$250</td>
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<tr>
<td>2010</td>
<td>$250</td>
</tr>
</tbody>
</table>

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(a) Debt balance excludes fair value of interest rate swaps and is net of cash. Capital excludes loss/gain from other comprehensive income.

(b) At September 30, 2006.

(c) Remaining in 2006.
Risks

- Regulatory
  - Pacific Products Pipeline FERC/CPUC case
  - Periodic rate reviews
  - Unexpected FERC policy changes

- Oil Production Volumes

- Environmental

- Terrorism

- Interest Rates
  - Approximately 50% of debt is floating rate
  - Budget assumes an increase based on the forward curve
  - The full-year impact of a 100-bp increase in rates equates to an approximate $31 million increase in expense at KMP
Summary

- **Stable Cash Flow**
  - Own assets core to energy infrastructure

- **Internal Growth Opportunities**
  - Critical Mass
  - Well-located assets/favorable demographics

- **Fixed Cost Business**
  - Drop growth to bottom line

- **Unique Structure**
  - Tax Efficient
  - Incentive Fee

- **Management Philosophy**
  - Low-Cost Operator
  - Focused on cash
  - Disciplined Investment

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KMP/KMR: 7-8% Yield and 8% Long-Term Growth